



COVER PHOTO. A woman from a community outside BARMM (Brgy. Inug-ug, Pikit, North Cotabato), was heading home from joining the celebration of the whole community as they formaly received water system project from BDA Inc. (through MTF-RDP/2) in December 2020. Women in the village reminisced the access of water during the times of war, wherein the source is from marsh and other local bodies of water available. With the development projects reaching them, despite being outside BARMM areas, the community is thankful and expressed high hopes for the progress and change felt at the grassroots level. BARMM was established in 2019 expected to respond to the needs of the Bangsamoro communities.

This woman was carrying a tray of food covered with tudung (a colorful traditional food cover made of local materials).

PHOTO BY BDA INC.2020

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Year 2020 was the first year for the Bangsamoro Development Agency (BDA Inc.) to operate as non-government organization (NGO), after it was officially registered to the Securities and Exchange Commission (SEC) in November 2019. While this was true, BDA Inc. remained carrying an identity being the development agency of the Moro Islamic Liberation Front (MILF).

To implement relief, rehabilitation and development services within and outside the Bangsamoro Core Territories was the first priority for the BDA Inc. as an NGO, while building on the experience and primary mission from its earlier years of existence. In doing so, BDA Inc. has to consider major changes in the overall operations considering the standards and policies required by the government. Compliance with these was new and heavy work for BDA Inc., nonetheless the agency was determined to fulfill the needed documents as this

opportunity is a learning process especially for its strengthening as an institution.

Whereas these major organizational adjustments, BDA Inc. has to deal with management of various programs and projects to deliver services in targeted communities in need of development assistance. Implementation of these programs and projects manifested of development continuing trust partners to BDA Inc. and responsibility to provide services to underserved communities in the aspect of camps development, food security, childhood early education, humanitarian, community employment, health, values promotion, others.

The outbreak of the COVID-19 pandemic likewise brought great effect to BDA Inc. as an organization. However, despite the sudden upshot of this global pandemic, the agency opted to be of service, when

everyone asked for help. The BDA Inc. asked "how can we be of help?". The agency initiated a call for donation to

solicit support that enabled the organization to reach out for the mostly affected communities by the COVID-19.

For 2020, BDA Inc. is honored to remain as relevant agency in pursuit of sustainable peace and development in the Bangsamoro. Created out of the peace process between the Government of the Philippines (GPH) and the MILF, BDA Inc. shall continue to be on main line demonstrating the enduring commitment of the MILF to partner for development projects in the Bangsamoro.



Heading forward, BDA Inc, shall always be guided by the collective aspirations of the Bangsamoro people, within and beyond BARMM, towards better life by upholding the core values as organization founded by the spirit of volunteerism and humanity.

BDA Inc. in Communities Outside BARMM

BDA Inc. is operating across six regional and two provincial offices in Mindanao namely Central Mindanao, Southern Mindanao, Davao, Ranaw, Zamboanga Peninsula, Zamboanga Basilan, Sulu and Tawi-Tawi. In 2020, BDA Inc. In these areas, are communities not included in the BARMM. part Being of its geographical coverage, BDA Inc. is responsible for the communities outside Bangsamoro Region. 1

In 2020, the agency managed to deliver services in communities outside BARMM through the help of volunteers and development catalysts. For MTF-RDP/2, Camp Rajamuda (Brgy. Inug-ug, Pikit, North Cotabato and Camp Bilal (Lanao covers areas del Norte) outside Bangsamoro. For COVID-19 Response, development catalysts Central Mindanao, specifically Daguma province

was mobilized by BARMM to distribute rice packages in some areas in Sultan Kudarat and Tacurong City. The Food Survey Project also included areas in North Cotabato in gathering data on food Likewise supply chain. for its humanitarian response. BDA Inc. reached out to families affected by local armed conflict in Bulod and families affected by heavy flood in Inu-ug, all in Pikit, North Cotabato. Families in selected barangays of Mlang, North Cotabato and Isulan, Sultan Kudarat received meat packs from the Qurban Program facilitated by BDA Inc. Orphans from provinces of South and North Cotabato, Davao Oriental, Zamboanga del Norte and Sur, and cities of Mati, General Santos, and Pagadian City also received continuing assistance from Orphanage Program.



¹ BDA was born out of the peace process is intended to operate in conflict-affected areas in Mindanao as identified in the peace agreement between the GPH-MILF Tripoli Agreement of Peace in 2001. Many of

these communities are not included in the BARMM, the new political identity established to respond to the needs of the Bangsamoro in 2019.



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Community Development in Camps Communities

Support to Tahderiyyah Expansion

Strengthening Early Childhood Education System

Food Basket Survey and Market Assessment

Support to Health

Muslim Blood Donation

Humanitarian Response

Tabang ku Maginged

Ramadhan

Qurban

Adaq Aqeeqa

Orphanage Management

Support to Community-based Implementation of Water System Project

Support to Camps Transformation Planning

Support to Capacity Development for Decommissioned Combatants

Values Transformation in Support to Moral Governance
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Support to Camps Transformation. The project is in support

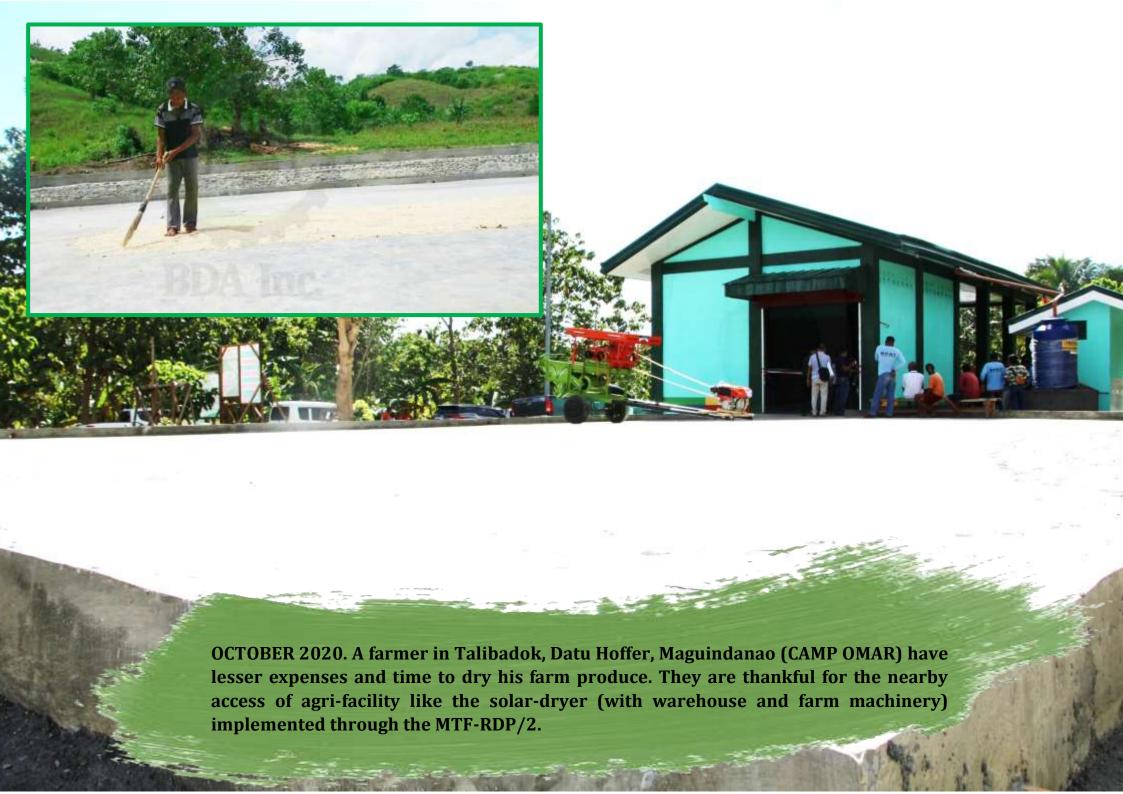
of the implementation of the Confidence-Building initiatives towards Camps Transformation under the Annex on Normalization of the Comprehensive Agreement on the Bangsamoro (CAB). The said project is carried out through the Mindanao Trust Fund-Reconstruction and Development Project during the Phase II implementation period from October 2019 to December 2020, and the current Phase III implementation that kicked off on November 1, 2020 and will end on March 31, 2021. Sub-project sites are coming from the Six Previously Acknowledged Camps of the Moro Islamic Liberation Front (MILF) namely Camp Abubakar as Siddique in Maguindanao, Camp Badre in Maguindanao, Camp Bilal in Lanao del Norte and Lanao del Sur, Camp Bushra Somiorang in Lanao del Sur, Camp Omar Ibn al-Khattab in Maguindanao and Camp Rajamuda in North Cotabato and Maguindanao. The project employs community-driven development (CDD).

Community Development Assistance

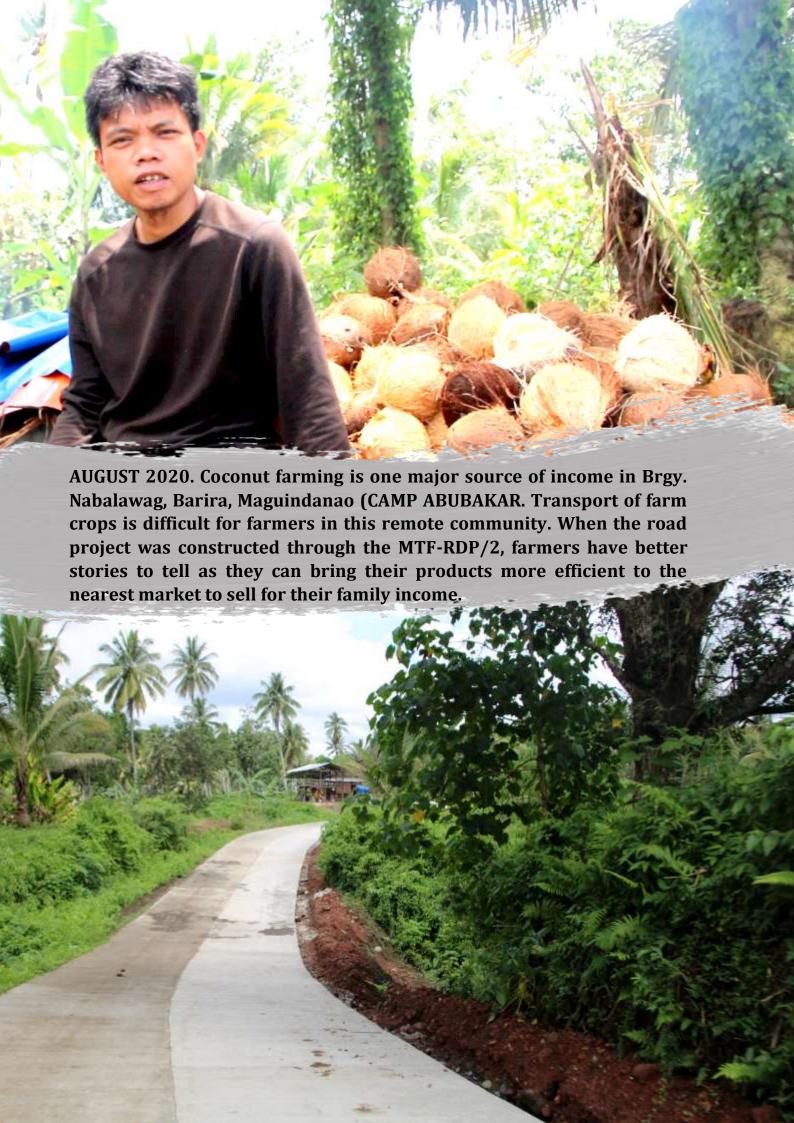
Improving access to basic socio-economic services. Various infrastructure projects were implemented in camp communities in the year 2020. The construction of these projects contributed to the goal of uplifting the living condition of camps people by improving their access to basic services.















Alternative Learning System (ALS). One approach for the camps project was the assistance on education through the ALS that targeted the most vulnerable sectors in the community, those who were not able to study or completed schooling due to poverty, displacement brought about by the protracted conflict in the past years. Youth, women, elderly, and the person with disabilities (PWDs) were the major beneficiaries of this project all yearning for education- to learn and have accomplishments, even if it is only about knowing to write their names. The learners for the ALS received a whole package of support including learning kits, learning center facilities, t-shirts, others. Contracted instructional managers by the project facilitated the learning sessions for the implementation of the ALS across the six major camps. It is noted that ALS implementation was duly coordinated with the Ministry of Basic Higher and Technical Education (MBHTE-BARMM) at the regional level, for areas within the Bangsamoro Region; and with the Department of Education Region XII (Pikit, North Cotabato) and Region X (Lanao del Norte) for communities outside BARMM.

Lis	et of sites	Camp	DepEd/ MBHTE Division	Region
1.	Brgy. Nabalawag, Barira, Maguindanao	Abubakar	Maguindanao II- Division	BARMM
2.	Brgy. Sifaran, DOS, Maguindanao	Badre		
3.	Brgy. Tamparan, Munai, Lanao del Norte	Bilal	Lanao Norte	Region X
4.	Brgy. Sandab, Butig, Lanao del Sur	Bushra	Lanao Sur	BARMM
5.	Brgy. Saniag, Ampatuan, Maguindanao	Omar	Maguindanao I	
6.	Brgy. Talibadok, Datu Hoffer, Maguindanao			
7.	Brgy. Inug-ug, Pikit, North Cotabato	Rajamuda	North Cotabato	Region XII
8.	Brgy. Palao sa Buto, Datu Paglas, Maguindanao		Maguindanao I	BARMM







Mainstreaming with BARMM Agencies

Part of the implementation of the Phase III of MTF-RDP that started in November 2020 is the partnership with different agencies of BARMM. This specific sub-component of the project is intended to establish link with Bangsamoro Region and help strengthen their community engagements to improve understanding on the needs of the people especially those in remote areas. During the year, various activities were conducted in line with this objective e.g. courtesy call with BARMM agencies, technical working group meeting, field visit with MIPA, others. From these undertakings, institutional linkages is further strengthened, collaborative planning being developed and potential cooperation in the future are discussed to improve services in communities.



Helping camps communities become productive

Skills and productivity trainings were among the sub-components of the MTF-RDP/3. For skills training, the first batch was completed in December 2020 with 295 beneficiaries. These were the completers of ALS from previous phase of MTF-RDP, who were provided with trainings that fit their interest and capacity that they may use to become productive. For instance, beneficiaries in Camp Badre completed a dressmaking course from which they can produce and sell locally made ready-to-wear items.



IN PHOTO: Completers of skills training in December 2020 under the Phase III of MTF-RDP. They are among the 295 first batch of beneficiaries of this project component, who learned knowledge and skills on dress making that they may used to have or supplement incomes- making them productive member of their community. (Photo by BDA-CPST Camp Badre)

Support to Task Forces on Camps Transformation. As development agency of the MILF, BDA Inc. is tasked to provide technical assistance to the Task Forces on Camps Transformation (TFCT-MILF)- who were combatants mobilized for the coordination, supervision, and monitoring of related projects and activities on camps development and transformation, towards the goal on normalization as informed by the CAB of 2014. In 2020, the improved capacity of the camp-level JTFCT coordinators and members across the six camps was manifested by their active involvement during activities and socioeconomic infrastructures (SEI) sub-projects implementation. The JTFCTs constant guidance was significant in managing and resolving conflicts between stakeholders that were affecting the construction and completion of sub-projects. With their identity and influence at the community level, it was no doubt that the camp-level JTFCTs demonstrated the ability to communicate and coordinate with other key partners at the local level to bridge minor yet relevant challenges during project implementation.

CAMP ABUBAKAR We are happy to be able to help our community. Through this project, we learned how to plan for our community, about community organizing and coordination with various stakeholders. Now we are part of the implementation of development projects in camp communities.

CAMP BILAL Before, we see no directions. But through this project, we see many opportunities for development. Before we plan using guns to defeat enemies, now, we used pens in planning for development.

CAMP BUSHRA It was hard for us to adjust because we have been in the jungle for almost fifty years. As TFCT, we are happy that we can still serve, and continue with our struggle, now through normalization- we help in transforming camps into productive communities.

CAMP BADRE There is transformation. It was difficult being used in the battlefield. Before, we think of how to defeat enemies. Now we are fighting and working against poverty, to help in the development of our communities in the camps.

CAMP OMAR Our learning as TFCT, is our weapon in dealing with various people in the camp. Being a community leader, it is a responsibility to help in determining ways towards development for the betterment of the community- affected by conflict in the past years.

CAMP RAJAMUDA We do not know anything about project management. When we became part of the TFCT, we we were able to improve our knowledge and initiative on development. We acknowledge that we are in development and we are thankful for this.



Support to Education

Tahderiyyah (Institutionalization and Expansion)

In 2020, BDA Inc. remained committed to providing support to the continuing program on the institutionalization and expansion of the Tahderiyyah Program, which is about working together towards a responsive education for the Bangsamoro children. The program is funded by the United Nations Children's Fund (UNICEF). The agency functioned as a trust fund recipient for the project, offering technical assistance on the matter of admin and finance and some on program operations, to the partner organization, which is the Ittihadun Madaris Bil Philippines (IMBPI). Building on its experience for the last 18 years, BDA Inc. intends to share the capacity it built on institutional management and program implementation.

Relevant to this program is the component on data gathering and management aimed to strengthen the system for early childhood education (ECE) in Bangsamoro. BDA Inc. contracted data collectors for this objective to collect information from identified stakeholders at the community level (in nine municipalities) related to the status, concern, and issues on ECE. Proper coordination with local government units, parents, school and daycare centers, and other key local partners was well-considered during data gathering. Outputs from this project will be significant information to have contextualized understanding on the needs and situation of ECE in the Bangsamoro.

MUNICIPALITY	PROVINCE
1. Bonggao	Tawi-Tawi
2. Omar	Sulu
3. Al-Barka	Basilan
4. Balindong	Lanao del Sur
5. Masiu	
6. South Upi	Maguindanao
7. Matanog	
8. Mamasapano	
9. Pikit	North Cotabato



Education of Bangsamoro Children, amid conflict, in between marshes, rivers and seas

"Distance is one major factor why parents do not send their young children to early education. Children have to cross islands where the nearest learning facility is located. Natural calamities like flood is also one reason." (Island provinces- BARMM, 2020)

"There are many key players in some areas in the region. Those people and groups are influential at the community level, and this affects the education system in the region. Local armed groups are present whose principles are opposite to other sectors."
(Maguindanao and North Cotabato, 2020)

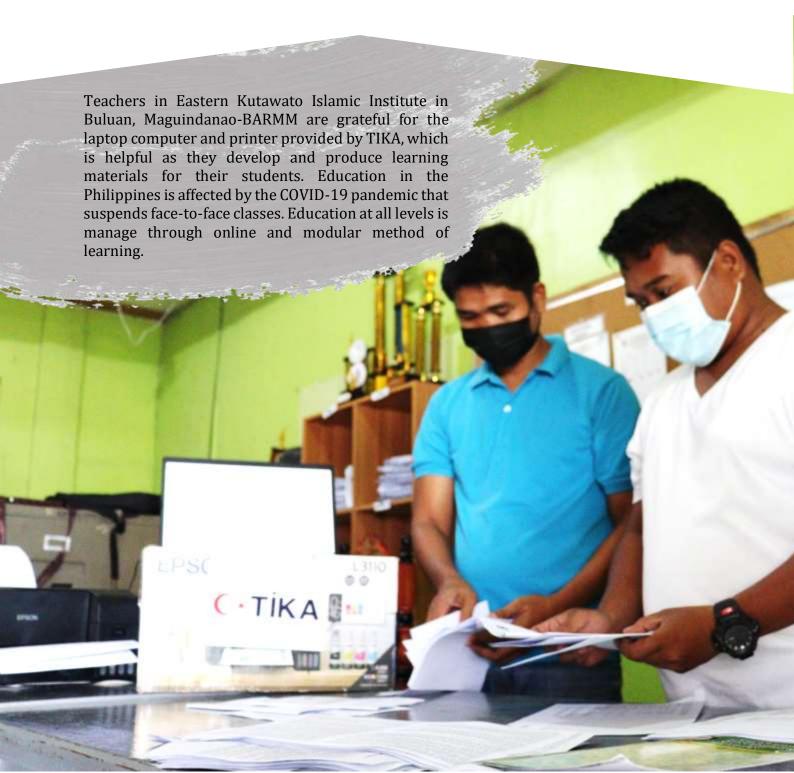
"Parents are not confident to send their young children to school due to the distance. There are bodies of water in between, so they are afraid for the safety of their children. Road condition is poor." (Maguindanao, 2020)

"Early child education is not common to many. There is lack of support on learning facilities. Common age for child education starts from five years old. Families cannot sustain the needs for early education" (Lanao del Sur, 2020)



Support to Schools through TIKA

School buildings constructed through TIKA support along with other equipment and facilities were helpful for the academe sectors who received the support from the project. In Buluan, Maguindanao, the Eastern Kutawato Islamic Institute, Inc., a school managing basic to college education, the school building served as formal venue for various activities such as symposia, trainings, parent's teachers meeting, and others. According to the school management, due to COVID-19 pandemic that suspends face-face classes in schools at all levels, the facility has become useful for such activities, along with other equipment like LCD projector, tables and chairs. Laptop computers and desktop printers were very significant for the teachers in handling "new normal" education e.g. development and production of modules that were distributed to students to continue the schooling amids the pandemic.



Data gathering for food security in Bangsamoro

In the partnership with the United Nations' World Food Programme (UN-WFP), the BDA Inc. worked for the project aimed to contribute to the overall goal of improving food security in the Bangsamoro Region. The project was well-coordinated with the BARMM agencies like the Ministry of Agriculture, Fisheries and Agrarian Reform (MAFAR) and the Ministry of Interior and Local Government (MILG). Designed to gather information about the food source and supply chain in the region, the BDA Inc. contracted data collectors for this project, who worked in the collection of data guided by tools provided by the BDA Inc. and the UN-WFP. Respondents to the interviews and group discussions were market administrators, vendors, and farmer cooperatives, who were identified through the support of a local municipal agricultural officer (MAO). Data gathered from this project will be useful to determine the overall food security concern in the region, especially when the COVID-19 pandemic broke out, to be able to come up with responsive interventions to ensure food availability for every family in the Bangsamoro.

There are market vendors in Bangsamoro who rely on debts for capital. They have to pay the amount with significant interest that lessens the income to sustain family needs.



Many farmers lack the technical knowledge of modern farming that helps to better crops, better sales.





Staff Orientation



Data gathering with vegetable vendors in North Cotabato



Courtesy Call with MAFAR-BARMM



Data gathering with fish vendors in Island provinces

"Farm inputs are expensive, farm produce sells low. Agri facilities are rare, resulting to poor quality of products. Some communities are flood prone, leaving the crops swamped in water.

"During the lockdown, I sell wherever I can due to restrictions. I would also have my sleep right there. By 6:00 in the evening, I have to leave home to look for a place where we are allowed to vend. By 1:00 in the morning, we start selling. There are times that we have to carry our vehicle used in transporting our products to hide from authorities, as we find ways to sell to feed our families."

(Baina Abdullah is a vendor in Cotabato City and a mother to seven children. Her husband is a construction worker. Relying on daily income, the family of Baina is among those who are mostly affected by the lockdown due to COVID-19.)



Food sources in island province



"Municipalities in Tawi-tawi are separated by Island/ Islet. Of the 11 towns, four has the public market, while many practice mobile selling of available products (e.g., fish, vegetables). There is no standard retail price. For whole sales, small-time vendors cannot decide about the price, which is the amount they used to sustain their families. Transport of products is difficult before and during COVID-19."

Improving health services

Muslim Blood Donation. In 2020, BDA Inc. with the help of volunteers and blood donors was able to collect 267 number of blood units, that was handed over to the Cotabato City Regional and Medical Center (CRMC) for proper blood storage. Based on monitoring by the focal person, beneficiaries of the blood available were mostly newly-gave birth mothers, patients with dengue fever, others. BDA Inc. must say that the outbreak of the COVID-19 affected the operation of the Muslim Blood Donation (MBD), since gatherings were limited



during the year, following the health protocols discouraging crowd of people and allowing limited time for activities due to community lockdowns.

Operation of Mobile Operating Clinic. In September 2020, responsible for the usability and sustainability of the health facility donated by the Turkey Government through the Turkish Cooperative and Coordination Agency (TIKA), the BDA Inc. decided to turn over the management of the Mobile Operating Clinic to Buluan District Hospital (BDH) in Maguindanao. A Memorandum of Agreement (MOA) was signed between BDA Inc. and BDH for the mutual understanding of the shared responsibility for the operation of this health facility. Included in this health facility were various medical equipment, appreciated by the recipient hospital saying that those materials are needed to improve their services to heal sick people. However, the mobile health facility was not operationalized due to restrictions on COVID-19 pandemic e.g. limitations on gathering people, health requirements, among others.



Support to Maternal Health Care. In 2020, due to COVID-19 outbreak, access to health service was quite difficult because of the limited movements, restrictions and protocols. For pregnant mothers, to bring life to this world was at utmost priority and would be easier if there is better access. The Amanah Birthing Clinic in Darapanan, Sultan Kudarat, Maguindanao has become more significant in this situation. This health facility who acquired new building through TIKA support with other medical equipment, plus those donated by United Nations Population Fund, UNFPA was able to provide better health service to mothers and their children. Since 2019, the birthing clinic was able to manage over thirty (30) deliveries for new born babies.







Maternal healthcare is one primary concern of Amanah Birthing Clinic with understanding of the challenges on promoting the importance of health at the community level where many of the populace still practice traditional medical treatment. Situated near households, the management of health facility hopes that health access would be easier for many. BDA Inc. facilitated the construction and provision of this health facility from TIKA, in common belief that such development projects is significant in improving the health condition of the community, and contribute to peace building initiatives in this part of the country.

Compare to the former facility, this new building is indeed better. The old facility was small and only made of basic materials, which affects our service delivery. Now, with this new facility, we have better performance as we intend to improve maternal healthcare, for a healthier child and family in Bangsamoro.

Health assistance for Camp Communities. When the Phase III of the project on camps development (MTF-RDP/3) was agreed in November 2020, a health component was identified as an essential part of the overall assistance to these areas, considering the need for information dissemination about the global pandemic to help prevent the spread of this infectious disease. Series of awareness-raising backed with community health workshops were conducted in camp communities. This helped communicate factual information about COVID-19, especially in remote areas, who have poor access to rightful knowledge and health services. In one meeting with BARMM line agencies, the Ministry of Health (MOH) shared the belief that reaching out to people in hard-to-reach areas is important to improve the awareness of the public on health. The BDA Inc. was also working with local health workers at the municipal and barangay level to learn about the status and needs of medical services. MTF-RDP/3 is also supporting the construction of health facilities across the six major camps of the MILF.



HEALTH SERVICE IS NOT ONLY ABOUT INJECTION, IT MUST COME WITH EDUCATION. In the photo above is BDA Public Health Officer for MTF-RDP/3 giving information about the importance of health, especially in the new normal. Series of health awareness sessions were 2020 conducted in towards the objective of improving understanding of camps people on health e.g. the COVID-19. (Full @https://bda.org.ph/)

IN PHOTO: A woman community member in Camp Rajamuda sharing their plans to prevent COVID-19 at their locality. This workshop is part of the health awareness sessions conducted by BDA Inc. for its stakeholders for the MTF-RDP/3. The project allowed the community members share their understanding about specifically health the related to infectious virus that pandemic worldwide.



Humanitarian Response

Tabang Ku Maginged. When the COVID-19 pandemic hit in 2020, the spirit of humanity dominated the BDA Inc. despite the upshot brought about by this global issue. With limited funds available, the agency decided to initiate humanitarian assistance to reach out to people most affected by the pandemic. Transport groups, street, and market vendors were among the few sectors prioritized by the BDA Inc. to receive simple food packages helpful to feed a poor family, whose daily income was interrupted due to community lockdown implemented nationally. To strengthen its approach, the agency organized a call-for-donation dubbed as *Tabang ku Maginged* (Help for the Community) to beseech for in-kind assistance and from which combined all resources to give something to the most vulnerable sectors during the pandemic.



Ramadhan. A seasonal humanitarian program of BDA Inc. since 2014 with the support of various relief organizations from Turkey, organized within the Holy month of Ramadhan². Despite the limited movements due to virus outbreak, the agency still managed to implement food pack distribution, free Iftar (meal for breaking of fast) Eid Gifts (for orphans), and zakat (alms) to poor families. BDA Inc. worked with development catalysts at the local levels and the MILF Political Committee for the implementation of the Ramadhan Program, specifically coordination with other stakeholders, local officials and leaders.







Qurban. This is another seasonal program organized by the BDA Inc. with fund support from different Turkey-based humanitarian groups. Qurban is conducted in accordance with the Eid'l Fitr³. Every year, hundreds of cows are sacrificed, which meat are distributed to the poor families. This act reminds Muslim the value of sharing and sacrificing one's wealth in order to help others.



³ Eid'l Fitr is a Feast of Sacrifice commemorated by Muslim communities worldwide. In 2020, donors to Qurban Program managed by BDA Inc. were Insani yardim Vakfi (IHH), Turkiye Dyanet Vakfi (TDV), Weltweiter Einsatsz Fur Arme (WEFA), Human Smile, and Sadaqatasi.

Adaq Aqeeqa

Supporting the project sponsored by Turkish foundation, BDA Inc. helped in facilitating the procurement, preparation and distribution of beef to vulnerable sectors through *Adaq* (sacrifice of animal for a vow) *Aqeeqa* (sacrifice of animal to welcome new born child). For year 2020, BDA Inc. with support from IHH managed to conduct Adaq Aqeeqa every month with 10-20 cattles being sacrificed and distributed to various orphans, widows and needy families in Cotabato City and Maguindanao.





Orphanage Management

Since 2015, the BDA Inc. was in assistance in co-managing the orphanage center supported by the Insani Yardim Vakfi (IHH), a humanitarian foundation from Turkey. The orphanage caters services for the Moro orphans enrolled in IHH Database System. There are in-house and distant type of support for this program. In-house is for those who are sheltered at the orphanage center (free accommodation, food, education needs, socialization, medication, others); while distant program includes provision of monthly allowance to selected orphans in the provinces of Maguindanao, Lanao Sur and Norte, Davao Oriental, Basilan, Sarangani and General Santos.

In 2020, the two orphanage centers in Cotabato City operated in the context of the new normal brought about by the COVID-19. According to orphanage staff, when the pandemic broke out in March 2020, the children were already sent home to their families. Understanding better the situation of the orphans, and with the experience in managing and developing the orphanage center, its management is looking forward for an institutionalize orphanage administration in the Bangsamoro and is committed to share the knowledge and capacity to other numerous centers in the region towards the intention of helping the Moro orphans, who are in poor conditions.





At the age of 10, the father of Pahima was shot dead, leaving their family of five with their mother who is a plain housekeeper. Life was difficult. Pahima and her younger sister was accepted under the orphanage center supported by IHH in the Philippines. Pahima is praying to become a health professional who would help the poor. Moreover, she wanted to take care of her other younger siblings, who are in not ideal condition back at home in Sultan Kudarat, Maguindanao.



Nissan, 16, from Shariff Aguak, Maguindanao wantend to be a midwife to help the poor pregnant mothers have access to better maternal health care . Her father died when she was 11 years old. Together with other six siblings, their mother who's in the government has to work solely to sustain the family's needs. For Nissan, being catered in the orphanage program is helpful to avail the basic rights she needed as a child when she entered the center in 2016.



To be able to dress modestly as young Muslim is one thing that Rufaida, 17 is thankful about, being one of the beneficiaries of the orphanage program. Rufaida lost her mother last year while her father died when she was 11 years old. Like her friends at the orphanage center, she wanted to help other orphans in the future. She wants to study medicine to become doctor and be able to help.



Jomara, 16 is from a village in Cotabato City. She entered the orphanage program in 2015. Jomara and her five siblings lost their father when she was 10 years old. Her mother works as traditional physical therapist, where she earns income to sustain the family. Jomara is thankful being one of the recipients of the program, wherein she is hopeful to finish her studies, become a midwife to help mothers and their children become healthier.

Haironissa, 15 is from Pikit, North Cotabato. Away from her family, she is worried of her mother who has become ill, and was weak already to take care of her other three siblings. Her mother was a helper. Haironissa feels hurt of this condition. She dreams of becoming a social worker to be able to help her family and other people who are in need.





In 2020, children housed at the orpahanage center in Cotabato City received modular mode of learning, managed by the staff of the project. It is noted that face-to-face classes were suspended by the government due to the COVID-19 outbreak. Islamic education for the orphans is handled by the in-house Islamic teachers (Ustadz, ustadza) of the orphanage center.

Implementation of Community-based Empoyment for Water System **Project in IP Communities**

In partnership with the United Nations-International Labour Organization (UN-ILO) and with fund support from the Embassy of Japan in the Philippines, the BDA Inc. worked for the project that promotes decent work at the community level while responding to the basic needs of the people in the indigenous people village in Upi, Maguindanao-BARMM.

Three barangays in Upi, Maguindanao namely Brgy. Looy, Rifao and Renti were identified to receive water system project that shall help in improving the access of the families to safe water. In 2020, major activities were conducted, while the completion of the project construction is expected by the first quarter of the following year.

Water system project in the mountains of Upi, Maguindanao

Up in the mountain, access to basic services is difficult for Mary Jane Limao, 33, a mother of two and the rest of people in Brgy. Rifao. Upi, Maguindanao.

"We go to the public market on weekly basis to get some of our needs. We walk for four hours to get there, and it is very hard, mostly when it rains because the road is not good", Mary Jane stated.

On health, medical workers visit at community every week.

Mary Jane said that they are happy for the water system project because it will provide the whole community withn better access to safe water.

Her family and the rest of the people in the barangay are relying on a deep well to get water for daily consumption.

Planting of vegetables and farming of rice, corn and other local crops like coffee is the source of living of many families in the Brgy. Rifao.





Support to Camps Transformation Planning



IN PHOTO: BDA Inc. executive director and the project team for the camps transformation planning providing assistance to the members of Camp Level JTFCT- MILF during a workshop in BDPA-BARMM, Bangsamoro Regional Complex in Cotabato City in July 2020.

With its experience and learning on community development, formulation of Bangsamoro Development Plan (BDP) in 2014, and with the implementation of development projects in camp communities, BDA Inc. was tasked to provide support to the camps transformation planning led by the Bangsamoro Planning and Development Authority (BPDA- BARMM). Personnel and official from the agency worked with the BPDA, Center for Humanitarian Dialogue (CHD), GPH- MILF Joint Task Forces on Camps Transformation (JTFCT) and Camp Level TFCT and the Office of the Presidential Adviser on the Peace Process (OPAPP) from field visits, coorination to stakeholders, data gathering, series of workshop meetings, up to writing, planning and finalization of the Camps Transformation Plan.

BDA Inc. shared its acquired knowledge and skills on planning (rural and urban planning), land use, geographical information system, administrative and financial management, others.



IN PHOTO: Field visits and community consultations in relation to the camps transformation planning in February 2020.

Support to Capacity Development for the Decommissioned MILF Combatants



In 2020, BDA Inc. took the responsibility to provide support on the capacity development of the decommissioned combatants of the MILF, in partnership with the United Nations Development Programme (UNDP), Development Academy of the Bangsamoro (DAB) and the Bangsamoro Islamic Armed Forces (BIAF).

Capacity development for the decommissioned combatants is covered in the Bangsamoro School for Peace and Democracy (SPD), a program intended to assist the former combatants of the MILF-BIAF as they transition to civilian life, as informed by the Normalization of the CAB.

During the year, BDA Inc. was able to facilitate trainings to the two batches of decommissioned combatants. The agency provided inputs and teachings on values transformation training (VTT) and helped developed training outline for the inputs on Bangsamoro History, Bangsamoro Organic Law (BOL), Islamic Leadership and Management, Moral Governance, Conflict Management, Managing the Package, Community Development, others.

This experience is significant for BDA Inc. Being the development arm of the MILF, and now an NGO operating within and outside BARMM, the agency is taking key role to contribute in the transition and normalization in Bangsamoro communities, specifically for this project, to the decommissioned combatants of the MILF.

Values Transformation in Support to Moral Governance

In 2020, the BDA Inc. was tasked by the MBHTE- BARMM to facilitate the values training for the scholars of the technical vocational courses across the provinces covered by Bangsamoro Region. This initiative was agreed by MBHTE through the Technical Skills and Development Authority (TESDA) and the BDA Inc. with the common goal to support to the moral governance being promoted by BARMM.



"We recognize and value the need and importance of consolidating efforts in the holistic development and advancement of the benificiaries."

BDA-MBHTE/TESD in a Memorandum of Agreement for VTT signed in August 2020

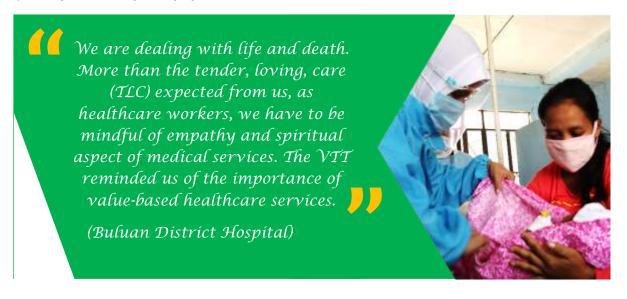
For this endeavour, VTT trainers of BDA Inc. present in the five provinces within BARMM were mobilized to manage the series of VTT sessions simulatenously conducted in various Technical Vocational Institute (TVIs) of TESDA in those areas. For BDA Inc, this trust was an honor, sharing the good experience with values training to wider audience across the BARMM. It was the responsibility of the agency to communicate this wonderful message of peace, which teachings are very relevant to the moral governance of the Bangsamoro Region. For years, the effort has become limited to its people (BDA Inc.) and to partners and stakeholders of donor-supported projects due to inadequate capacity and resources.





Support to value-based health care services

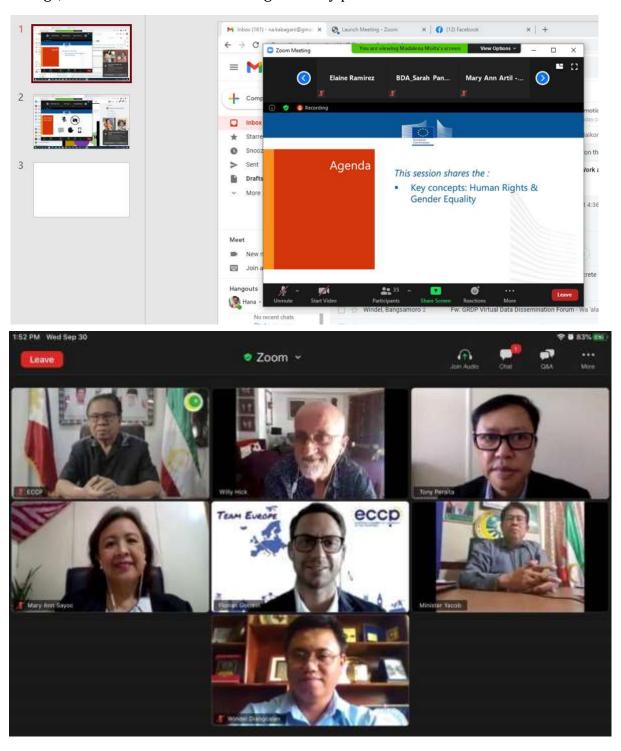
Values applies for all profession. It is not only for development and humanitarian workers, nor youth scholars, or special group. Values is also significant in health care services. In later part of 2020, BDA Inc. was tapped by Buluan District Hospital (BDH), a medical institution in Buluan, Maguindanao established in 1975 to manage the values training for the health workers in the said establishment. For 45 years, it was the first time for the BDH to have such kind of training, which accordingly was life-changing. To note there were 105 total number of health professionals and workers who received VTT from BDA Inc. in 2020.





Networking and Linkages

Amid the new normal, BDA Inc. continue to receive and establish relationship and connection with various partners and stakeholders for peace and development. Online meetings has become popular in the new normal living, so the agency acquired professional account on applications that enabled the office to keep in touch with partners from the distance. Visits to BDA Inc. were still allowed with high regard of the health protocols. The agency also made attendance and participation to meetings, trainings, events and other activities organized by partners outside the office.



Title of Activity	Date
Virtual Learning Event on UNIO Strategy and the CSO PSEA Risk Assessment;	ζ
2. Discussion Meeting: WB/ CFSI	
3. BDA Inc. Board of Directors Zo	<u> </u>
4. Children of War Study Online L	
5. Our Post-Pandemic Plate: Tren Challenges, and the Future of F Security	·
6. WB-BARMM ICM Meeting	July 14, 2020 @ 10:00am
7. Project Board Special Meeting	Aug 3, 2020 1:30 PM
8. The Partnership in Action" Pro Orientation with Implementing UNILO	
9. Planting the Right Seeds: Agric Investment Opportunities in Baduring this Pandemic-ECCP	ARMM
10. Webinar on Prevention of Sexu Exploitation and Abuse (PSEA) Partner Risk Assessments	
11. MBC-ISIP Business Forum on In Business for the SDGs-ECCP	nclusive September 25, 2020 @ 10:00am-12:00nn
12. Online PSEA CBCM Training-U	NICEF October 29, 2020 @ 9:30am-12:00pm
13. Launching of The ECCP Educa Advocacy Committee-ECCP	october 26, 2020 @ 10:00am-11:30am
14. Invitation to the "Awareness ra session on the EU Right-based including gender mainstreamin Webinar	approach
15. 2019 GRDP Press Conference/ Data Dissemination Forum	November 24, 2020 @ 8:30am-11;00am
16. EPCC Meeting	November 24, 2020 @ 9:30am-12:00pm
17. Bangsamoro Development Aut Informational Interview with E Manila	



INSTITUTIONAL STRENGTHENING

Embracing the new normal. There was not denying that the global pandemic hit every small or large organizations. BDA Inc. was not excuse from this plague. However, despite the great trial due to COVID-19, the agency was determined to continue deliver services for the underserved communities within and outside BARMM. BDA Inc. was firmed that relief, rehabilitation and development services must remain priority, but with consideration of the new normal situation. Internally, BDA Inc. as institution worked on the major changes at the office level to set up new policies and regulations to protect its working force from the threat of the infectous disease. Communication and coordination with development partners was also on top priority including information from concerned agencies to secure required documents for the operation of the agency, wherein the projects being implemented at that time were located in remote areas of Maguindanao, Lanao del Sur, Lanao del Norte and North Cotabato. Moreover, the agency is operating across six regional and two provincial offices within and outside BARMM.

Building and strengthening the capacities of the Bangsamoro. One of the primary mandates of the BDA Inc. when established in 2002 was to become a training ground of Bangsamoro professionals to learn and develop capacities on governance. Through the years, with the sustained volunteerism and working force, trust and confidence of various partner organizations (locally and internationally), numerous projects implemented, million of individuals and families served, hundreds of communities reached, and among other milestone, the agency has indeed grown as an institution. Parallel to this evolution is the strengthened capacity of its working force who over the years, become experienced and exposed to organizational management (administrative and financial), project planning, management, monitoring, documentation and reporting. It was noted that some of the key officials in the Bangsamoro Government are from BDA Inc. bringing the knowledge and experience gained from years of work at the agency.

Sustaining and Strengthening Volunteerism. Volunteerism is the primary foundation of BDA Inc. Pool of volunteers or development catalysts are organized and mobilized with understanding and commitment of the Bangsamoro peace process to perform key tasks in project implementation like assist in coordination and communication at the community level, manpower, dissemination of information about the Bangsamoro to help sustain the gains, and other relevant inititiatives.

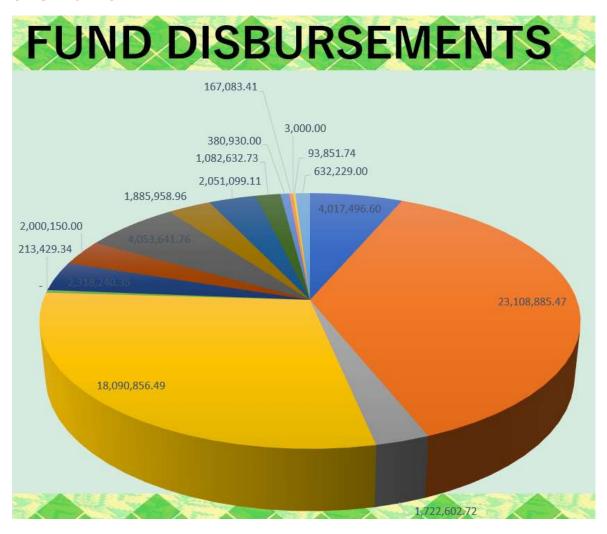


Administrative Management. Guided by the values adopted by the BDA Inc. the agency has to adhere with the organizational policies that are relevant to manage the day-to-day operation of the office. In 2020, BDA Inc. managed over a hundred of staff and volunteers across the six regional and two provincial offices who were contracted for various projects and programs implemented by the agency. Procurement policies were sustained to allow transparency and efficient acquisition of goods, products and services. Management of logistics and supplies (along with general services) were relevant to ensure proper allocation of needed materials/equipment to staff or to any activity/project. Records keeping was digitalized for better documentation of documents internally, outgoing and incoming. Cash management was continuously consistent to the policies with consideration of local context and of the universal standards adopted by many organizations.

Financial Management. Handling financial resources was a big task whether the funds available are limited or huge. In 2020, BDA Inc. recorded **61,822,087.68** total of expenses for various programs and projects implemented in the year. Monitoring and audit of funds usage was always guided by the policies adopted by the agency and with the advice from partners and third party service provider. In November 2020, the Aide Memoire from the World Bank, stated findings on the BDA's financial management for MTF-RDP/2 "the capacity of **financial management** in terms of planning, budgeting,

staffing and internal control continued to be **adequate**; and financial management arrangements are deemed working **satisfactorily**".

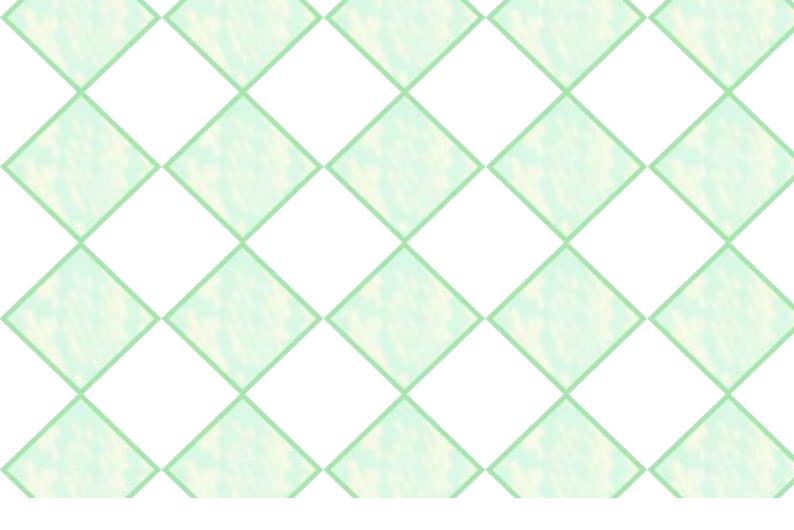
UNICEF low risk.



Communication and Public Relations. It is a responsibility of the BDA Inc. to communicate its activities to partners and stakeholders in relevance to the values of transparency and accountability. The agency believes that communicating its accomplishments on regular basis is about telling stories of development in the Bangsamoro, that contributes to bringing positive information, increasing awareness on the peace and development efforts in the region, building trust and confidence, educating and enlightenment over misconceptions and misunderstanding; towards the overall goal of global peace. In line with this, BDA Inc. worked well for its social media engagements, re-activitation of BDA Sa Kawang-Kawangan (official radio program), relaunching of BDA Inc. website, production of various printed information materials, others.







Future Plans

Onwards, the BDA Inc. is looking forward to remain relevant agency working towards building and sustaining the peace for all, advancing and improving the living conditions of the underserved communities within and beyond BARMM.

Completion of on-going development projects are on top responsibility while working also for the upcoming endeavors to continue the services for the vulnerable sectors. Revisit to the strategic direction of the agency is anticipated to track the progress and responsiveness to the envisioned aspiration of the BDA Inc. as development agency.

Support to BARMM is part of the priority, sharing the responsibility to serve the Bangsamoro. BDA Inc. is committed to share its capacity and experience by working in partnership with any of the agency in BARMM.

Sustaining and strengthening volunteerism shall be further worked out to produce, organize and mobilize more youth and professionals who are committed to the Bangsamoro struggle towards peace and development.

The agency's core values shall continue to guide BDA Inc. in upholding its mandate as an agency, which life is sustained by the spirit of volunteerism and dedicated service to Bangsamoro, within and outside BARMM.

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Board of Directors



Abusaliha M. Macacuna CHAIRMAN



Dr. Rizaldy L. Piang VICE- CHAIRMAN



Abdulkadir K. Abdullah TREASURER



Mohammad B. Salih MEMBER



Taupiq O. Alagasi MEMBER



Jamel S. Macaraya MEMBER



Tony S. Sakalahul MEMBER



Mohammadun Taug MEMBER



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